

# Automotive Skills Development Council





# QUALIFICATIONS PACK - OCCUPATIONAL STANDARDS FOR AUTOMOTIVE INDUSTRY

# What are Occupational Standards (OS)?

- Solution OS describe what individuals need to do, know and understand in order to carry out a particular job role or function
- OS are performance standards that individuals must achieve when carrying out functions in the workplace, together with specifications of the underpinning knowledge and understanding

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### Introduction

# **Qualifications Pack-Machine Shop Supervisor**

**SECTOR:** AUTOMOTIVE

**SUB-SECTOR: MANUFACTURING** 

**OCCUPATION: MACHINING** 

JOB ROLE: MACHINING SUPERVISOR

**REFERENCE ID:** ASC/Q3505

**ALIGNED TO:**NCO-2004/8218.20

**Machining Supervisor:** Also known as line leader/ team leader, the role entails manufacturing products through supervising staff, organizing and monitoring work flow for various machining processes including displaying process understanding, ensuring compliance and team management

**Brief Job Description:** Machining Supervisor role covers supervision of operations for different machine tools performed both manually and through automatic/ CNC machines/ robots. This role primarily involves supervising all kinds of machining and in-line inspection activities for quality verification, resolving line operation issues, review of fixtures etc.

**Personal Attributes:** The individual should have detailed orientation towards the requisite process for the line, ensure effective management of the team, sensitivity to problem solving, quick decision making, reading, writing and communication skillsand sensitivity towards safety for self and equipment used. Also, listening skills, organizations ERP process understanding and ability to motivate team members



# QualificationsPack For Machining Supervisor





Qualifications Pack Code	ASC/Q3505			
Job Role	Machining Supervisor			
Credits(NSQF)	TBD	Version number	1.0	
Industry	Automotive	Drafted on	20/11/2013	
Sub-sector	Manufacturing	Last reviewed on	28/12/2013	
Occupation	Machining	Next review date	Under revision expected date of revised version 31-Dec-15	
NSQC Clearance on	05/08/15			

Job Role	Machining Supervisor
Role Description	This role is responsible for supervising the various machining processes such as milling, grinding, broaching, honing etc. and managing operations for a line or a shift to fulfil the production plan through ensuring machining the part as per work instructions/ standard operating procedures
NSQF level	5
Minimum Educational Qualifications	ITI Mechanical
<b>Maximum Educational Qualifications</b>	Diploma in Mechanical Engineering
Training (Suggested but not mandatory)	<ul> <li>Different types of machining activities (like Turning, Milling, Grinding, Boring, Broaching, Honing, Facing, Shaping, Blanking, Shaving, Hobbing etc.) and usage of fixtures tools etc.</li> <li>5S and Safety</li> <li>Process Documentation</li> <li>IT and ERP Awareness</li> <li>Quality Management Systems</li> </ul>
Minimum Job Entry Age	1 ASDC recommends that candidates should seek fullemployment not before attaining an age of 18 years. 2 However, as per Factories Act1948: - No one can be employed before attaining the age of 15 - A person between the age of 15 – 18 (both inclusive)could be employed only with employers who follow safetyand security systems & processes and also that theemployee in this bracket will be working undersupervision. 3 Please note that under the Factories Act 1948, differentStates may have slightly varying provision which need tobe adhered to.
Experience	3-4 years in various machining activities



# QualificationsPack For Machining Supervisor





	ASC/N3510:Supervise and manage different pre, actual and
	post machining operations
	ASC/N0013: Understand process requirements, ensure process
	<u>implementation</u>
	ASC/N0014: Manage production related operations of the
	shift/ line on a day to day basis
Occupational Standards (OS)	ASC/N0015: Manage the team on the line/ shift on a day to
Occupational Standards (OS)	day basis
	ASC/ N0006: Maintain a safe and healthy working environment
	ASC/N0022: Ensure implementation of 5S activities at the shop
	floor and the office area
	Optional:
	N.A.
Performance Criteria	As described in the relevant NOS units







Keywords /Terms	Description
Core Skills/Generic	Core Skills or Generic Skills are a group of skills that are key to learning
Skills	and working in today's world. These skills are typically needed in any work environment. In the context of the NOS, these include
	communication related skills that are applicable to most job roles.
Function	Function is an activity necessary for achieving the key purpose of the
	sector, occupation, or area of work, which can be carried out by a person
	or a group of persons. Functions are identified through functional
	analysis and form the basis of NOS.
Job role	Job role defines a unique set of functions that together form a unique
	employment opportunity in an organization.
Knowledge and	Knowledge and Understanding are statements which together specify the
Understanding	technical, generic, professional and organizational specific knowledge that an individual needs in order to perform to the required standard.
National Occupational	NOS are Occupational Standards which apply uniquely in the Indian
Standards (NOS)	context
Occupation	Occupation is a set of job roles, which perform similar/related set of
	functions in an industry.
Organisational Context	Organisational Context includes the way the organization is structured
	and how it operates, including the extent of operative knowledge
	managers have of their relevant areas of responsibility.
Performance Criteria	Performance Criteria are statements that together specify the standard
	of performance required when carrying out a task.
Qualifications Pack(QP)	Qualifications Pack comprises the set of NOS, together with the
	educational, training and other criteria required to perform a job role. A
Qualifications Pack	Qualifications Pack is assigned a unique qualification pack code.  Qualifications Pack Code is a unique reference code that identifies a
Code	qualifications pack.
Scope	Scope is the set of statements specifying the range of variables that an
Scope	individual may have to deal with in carrying out the function which have
	a critical impact on the quality of performance required.
Sector	Sector is a conglomeration of different business operations having similar
	businesses and interests. It may also be defined as a distinct subset of the
	economy whose components share similar characteristics and interests.







Sub-Sector	Sub-sector is derived from a further breakdown based on the
	characteristics and interests of its components.
Sub-functions	Sub-functions are sub-activities essential to fulfil the achieving the
	objectives of the function.
Technical Knowledge	Technical Knowledge is the specific knowledge needed to accomplish
	specific designated responsibilities.
Unit Code	Unit Code is a unique identifier for a NOS unit, which can be denoted
	with an 'N'
Unit Title	Unit Title gives a clear overall statement about what the incumbent
	should be able to do.
Vertical	Vertical may exist within a sub-sector representing different domain
	areas or the client industries served by the industry.
Keywords /Terms	Description
Keywords /Terms NOS	Description  National Occupational Standard(s)
NOS	National Occupational Standard(s)
NOS NSQF	National Occupational Standard(s)  National Skills Qualifications Framework
NOS NSQF OEM	National Occupational Standard(s)  National Skills Qualifications Framework  Original Equipment Manufacturer
NOS NSQF OEM OS	National Occupational Standard(s)  National Skills Qualifications Framework  Original Equipment Manufacturer  Occupational Standard(s)
NOS NSQF OEM OS QP	National Occupational Standard(s)  National Skills Qualifications Framework  Original Equipment Manufacturer  Occupational Standard(s)  Qualifications Pack









Supervise and manage different pre-, actual and post-machining operations

# National Occupational Standards



# **Overview**

This Occupational Standard describes the knowledge, understanding and skills required of an individual to supervise and manage different pre, actual and post machining operations



# National Occupational Standards





ASC/N3510

# Supervise and manage different pre-, actual and post-machining operations

Unit Code	ASC/N3510
Unit Title (Task)	Supervise and manage different pre, actual and post machining operations
Description	This NOS is about supervising end to end operations to ensure that the final products manufactured with all machining operations as per the quality and production norms set by the organization
Scope	<ul> <li>The machining supervisor will be responsible for:         <ul> <li>Ensuring all pre-machining activities</li> <li>Monitoring/ Observing/ Recording machining operations</li> <li>Ensure completion of all post machining activities</li> </ul> </li> <li>The role is responsible for interacting with assembly line, heat treatment, materials management team, maintenance team and quality control &amp; assurance teams</li> </ul>
Performance Criteria (F	PC) w.r.t. the Scope
Element	Performance Criteria
A. Ensuring all Pre-	PC1. Before starting the machining operations, help the machining operator in
machining	understanding of the task at hand
activities	PC2. Ensure that the team members understand and follow all the does and don'ts of the manufacturing process as defined in SOPs/ Work Instructions or defined
	by supervisors/ master technicians
	PC3. Help operator understand the tooling requirements )fixtures, cutting tools, jigs
	etc.) and the type of coolant, lubricant etc.
	PC4. Ensure the machine stops are set or guides or programmes as per the specified
	lengths indicated through scales or work instructions
	PC5. Assist the Master Machining Technician Program the CNC/ numerically
	controlled machine as per the work instructions
	PC6. Ensure that the right material removal rate is set while programming the
	machine as per specified requirements E.g. for Hobbing set the ratio for the
	rotation of the shafts/spindle which determine the number of teeth made on
	the work piece
	PC7. For manual wheel dressing activities for grinding operations ensure proper
	balancing and dressing before operation PC8. Ensure that the raw material is available for machining operations and the
	movement of product happens as per route cards etc.
B. Monitor/ Observe	PC9. Observe machine operations to detect defects in the component manufactured
/ Record	PC10. Observe the machine operations for any malfunctions and immediately inform
machining	the maintenance team of any malfunction observed to prevent damage to the
operations	machining equipment/ output product
operations	PC11. Ensure recording operational data is being done such as pressure readings,
	length of strokes, feed rates, speed etc. in the formats specified
	PC12. Ensure tool replacement as per recommended tool life in no. of pieces
C. Ensure completion	PC13. Ensure that the machine is maintained as per proper operational condition/
of all post	daily maintenance check
machining	PC14. Ensure removal of chips is completed by the operator from different machine
	areas and dispose of scrap or waste material into the disposal area in









# Supervise and manage different pre-, actual and post-machining operations

activities	accordance with the company policies and environmental regulations  PC15. Perform minor repairs and adjustments to the machine and notify maintenance team when major service/ repair is required  PC16. Ensure all de-burring processes are complete throughthe use of the correct tool to remove the extra burrs, sharp edges, rust and chips from the metal surface  PC17. Ensure that the operator is using devices like micrometers, verniercalipers, gauges, rulers and any other inspection equipment for measuring specifications with valid calibration status  PC18. Ensure that calibration points are sent to the in-house agencies/ external as applicable  PC19. Ensure changing different worn machine accessories, such as cutting/ grinding/ broaching/ hobbing tools (as per tool life listed, recommended) other hand tools
Knowledge and Unders	tanding (K) w.r.t. the scope
Element	Knowledge and Understanding
A. Organisational Context (Knowledge of the Company/ Organisation and its processes)  B. Technical Knowledge	The user/individual on the job needs to know and understand: KA1. relevant manufacturing standards and procedures followed in the company KA2. different types of products manufactured by the company KA3. functional processes like Procurement, Store management, inventory management, quality management and key contact points for query resolution KA4. quality norms and standards prescribed in the Quality Manual by the organization for welding KA5. 5S and Safety norms practiced in the organization The user/individual on the job needs to know and understand: KB1. different types of machining processes
	<ul> <li>KB2. basic fundamentals of machines and mechanics</li> <li>KB3. different types of tools used in the machining process with respect to type of process to be conducted</li> <li>KB4. basic principles of 5 S in manufacturing – Cleaning, sorting, scrap handling etc.</li> <li>KB5. the application of coolant and lubricants and their properties</li> <li>KB6. Impact of various machining processes on the final product outcome</li> <li>KB7. basic Arithmetic and calculation methods for tolerance limits</li> <li>KB8. metallurgical properties of metals used for machining</li> <li>KB9. the methods of using instruments like Vernier callipers,</li> <li>Micrometres, rulers and other inspection tools</li> <li>KB10. various National and International machining standards used in automotive sector in India</li> <li>KB11. how to read and interpret sketches and engineering drawings</li> <li>KB12. how to visually represent the final product output and hence decide on the key steps to be followed for machining</li> <li>KB13. safety guidelines related to different machines</li> </ul>









# Supervise and manage different pre-, actual and post-machining operations

Element	Skills
A. Core Skills/	Writing skills and reading Skills
Generic Skills	The user/ individual on the job needs to know and understand how to:
	SA1. document information from the manuals, discussion notes, process charts etc.
	SA2. create small notes/ work documents/ diagrams for operators and helpers to
	help them understand the process
	SA3. write inter departmental notes/ memos or make suitable entries in the online
	system
	SA4. read equipment manuals and process documents to understand the equipment
	and processes better
	SA5. read internal information memos send by internal customers ( other functions
	within the organization)
	Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to:
	SA6. discuss task lists, schedules, and work-loads with the operative team members
	SA7. answer the queries raised by the operative team as well as intercompany departments
	SA8. effectively communicate with the operators and helpers and make them aware
	of work expectations, targets, policies, processes etc.
	SA9. attentively listen with full attention the queries and grievances raised by the
	operative team and comprehend the information given by the speaker
B. Professional Skill	
	The user/individual on the job needs to know and understand how to:
	SB1. break the problem into smaller issues and tasks to arrive at a solution
	SB2. understand inter process relationship and establish relationship between
	various parts of the problem
	SB3. leverage experience to find effective solutions to problems
	SB4. use basic analytical tools to arrive at solutions
	Plan and Organise
	The user/individual on the job needs to know and understand how to:
	SB5. plan, organize and prioritize the work order and jobs received from the
	production manager
	SB6. manage the schedule plan for the operators and helpers on the line/shift
	SB7. validate all process/ equipment manuals so that the final process
	SB8. selected is correct
	SB9. organize information, tools, manuals etc. on the shop floor so that sorting
	becomes easy SB10. reorganize resources on the line/shift in case of change of plans
	Judgment and Critical Thinking
	The user/individual on the job needs to know and understand how to:
	SB11. use common sense and make judgments during day to day basis
	SB12. use reasoning skills to identify and resolve problems
	SB13. use intuition to detect any potential problems which could arise during
	operations
	Ownership









#### Supervise and manage different pre-, actual and post-machining operations

The user/individual on the job needs to know and understand how to:

- SB14. accept additional responsibility for self and the team
- SB15. encourage self and other to take greater responsibilities
- SB16. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB17. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### **Quality Consciousness**

The user/individual on the job needs to know and understand how to:

- SB18. identify defective parts in the manufacturing line by comparing
- SB19. manufactured pieces with the work standard
- SB20. link the defect observed with the overall impact on the performance of the component/ automobile
- SB21. support and contribute in monitoring and delivering high quality output from self and others
- SB22. train team members on maintaining quality standards set by the organization

#### **Decision making**

The user/individual on the job needs to know and understand how to:

- SB23. use previous experience in resolving problems and taking decisions
- SB24. make timely and independent decisions on the line/shift within the boundaries of the delegation matrix of the organization

# **NOS Version Control**

NOS Code	ASC/N3510		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	20/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	28/12/2013
Occupation	Machining	Next review date	Under revision expected date of revised version 31-Dec-15



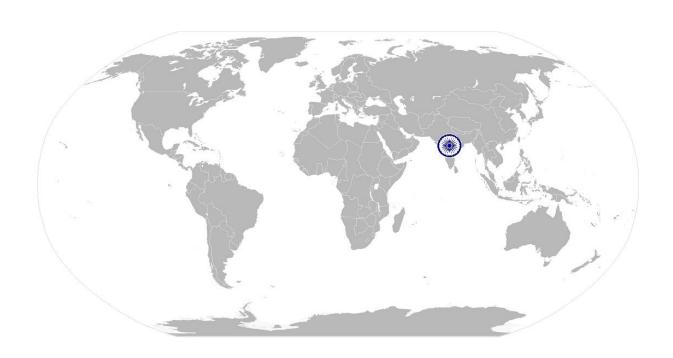






Understand process requirements, ensure process implementation

# National Occupational Standard



# **Overview**

This unit is about the understanding all the required processes, ensuring implementation of the same and providing basic inputs for its improvement



**Unit Code** 

**Unit Title** 







ASC/N0013

# Understand process requirements, ensure process implementation

ASC /N0013

(Task)	Understand process requirements, ensure process implementation
Description	This NOS is about understanding for the required processes, ensuring implementation of processes as per the Work instruction/ SOPs/ Control Plan and also providing basic level of inputs for process improvement through deploying different tools/ participating in analysis
Performance Criteria(PC) w.i	<ul> <li>The machining supervisor will be responsible for:         <ul> <li>Understanding all requisite processes in detail and ensuring implementation</li> <li>Data Analysis</li> <li>Support and provide basic level of inputs for process improvements initiatives</li> </ul> </li> <li>The role is responsible for interacting with manufacturing lines, materials management, maintenance team, quality control &amp;quality assurance, process engineering and safety teams</li> </ul>
Element	Performance Criteria
Understanding all the requisite processes in detail and ensuring implementation	PC1. Display detailed understanding of all the requisite processes to be adopted for completing the work order through reading the process manuals/ Work Instructions/Standard Operating Procedures for the production job  PC2. Share knowledge of processes, inputs and outputs with the operators to enhance their skill levels  PC3. Ensure the various SOW/WI created by the master technician are displayed and understood at each and every work station  PC4. Maintain work flow by monitoring steps of the processes, setting variables, observing control points and equipment  PC5. Support in defining detailed processes for each step and line  PC6. Monitor various process parameters on a regular basis and ensure compliance to agreed standards (e.g. ambient air quality, stack monitoring, water quality monitoring etc.)  PC7. Ensuring recording and reporting procedures and systems are in place  PC8. Facilitating corrections to malfunctions within process control points  PC9. Ensure 5S implementation in the production line by analysing possible areas of systems and process improvements and ensure implementation of the recommended measures to address the gaps  PC10. Ensure successful implementation of the completed Poka Yoke and kaizen on the running line
Data Analysis	PC11. Ensure compilation of data of breakdown maintenance and reporting the same to the maintenance team PC12. Conduct random sampling on the incoming quality of material and provide the relevant feedback on the same to the store PC13. Conduct random sampling of the process parameters and WIP products









# Understand process requirements, ensure process implementation

	and provide necessary feedback to the line leaders
	PC14. Conduct random sampling of the finished goods and provide the necessary feedback
	PC15. Conduct batch wise product quality check in order to ensure that the
	quality of the product produced meet customer requirements
	PC16. Support in ensuring optimum resource utilization and wastage reduction
	through process improvements, Kaizens, TQM, Poka Yoke etc.
	PC17. Support and provide inputs on analysis of breakdown trends and current
	maintenance process to identify areas for improvement to achieve cost
	savings and reduce breakdown timing
	PC18. Identify trends and action points for machining as when they get
Support and provide basic	unfavourable
level of inputs for process	PC19. Identify areas of improvement in the existing processes/systems and
improvement initiatives	take counter measures to adhere to the identified Kaizens
·	PC20. Support the master technician in sharing inputs from the line for various
	Poka Yoke , kaizen activities
	PC21. Encourage team members/ operators to suggest quality improvement measures through suggestion schemes, evaluate feasibility of the ideas
	and discuss their implementation with seniors
	PC22. Support in analysing internal & external rejection data, planning and
	ensuring implementation of the corrective measures
Knowledge and Understandi	
A. Organizational	The user/individual on the job needs to know and understand:
Context (Knowledge of	KA1. relevant manufacturing standards and procedures followed in the
the company /	company in detail
organization and its	KA2. different types of products manufactured by the company
processes)	KA3. knowledge of functional processes like Procurement, Store management,
processesy	inventory management, quality management and key contact points for
	query resolution
	KA4. quality norms and standards prescribed in the Quality Manual by the
	organization for painting KA5. 5S and Safety norms practiced in the organization
B. Technical	The user/individual on the job needs to know and understand:
Knowledge	KB1. different types of manufacturing processes used
ouge	KB2. requirement of raw materials used in the process
	KB3. about tools, jigs and fixtures, their usage and maintenance methods
	KB4. how to operatethe machine in both, automatic and manual mode
	KB5. using engineering drawings, sketches, control plan and work instructions
	in the plant
	KB6. usage of various measurement tools like Vernier, Calipers,
	Micrometres, rulers, scales, weighing machines etc
	KB7. different types of defects which may arise due to improper
	manufacturing and the impact of the defect on product performance
	KB8. metallurgical and chemical properties of material involved I
	KB9. about the hazards involved in the process operations and usage of PPEs KB10. about handling of electrical equipment and circuits, rectifiers and
	RD10. about handing of electrical equipment and tirtuits, rectifiers and









# Understand process requirements, ensure process implementation

	control panel etc
	KB11. how to measure the correct specifications of the output in the terms of thickness, hardness, durability, tightness, finesse etc.
	KB12. various problems solving tools like 7QC, Why Analysis, Brain storming
	etc. KB13. basic Arithmetic and calculation methods
	KB14. key areas of power consumption/ steam consumption, compressed air consumption etc.
	KB15. Various data entry tools and formats used in the organization
	KB16. ability to visualize the final product output and hence decide on the key steps and parameters to be followed
	KB17. about the various hazards related to various chemicals if used in the
	processes
Skills (s) [optional]	
A. Core Skills/ Generic	Writing and reading skills
Skills	The user/individual on the job needs to know and understand how to:
	SA1. document information from the manuals, discussion notes, process
	charts etc.
	SA2. create small notes/ work documents/ diagrams for operators and
	helpers to help them understand the process
	SA3. write inter departmental note memos or make suitable entries in the
	online system
	SA4. read equipment manuals and process documents to understand the
	equipment and processes better
	SA5. read internal information memos send by internal customers ( other
	functions within the organization)
	Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to:
	SA6. discuss task lists, schedules, and work-loads with the operative team
	members
	SA7. answer the queries raised by the operative team as well as
	intercompany departments
	SA8. effectively communicate with the operators and helpers and make them
	aware of work expectations, targets, policies, processes etc.
	SA9. attentively listen with full attention the queries and grievances raised by
	the operative team and comprehend the information given by the
4	speaker
B. Professional Skills	Team Leadership
	The user/individual on the job needs to know and understand:
	SB1. communicate effectively to the team members
	SB2. identify conflicts in the team and try to resolve them at the earliest
	SB3. interact and engage with the team members on a day to day basis
	SB4. counsel and coach the operators and help them resolve issues
	SB5. timely highlight to the management about any good work/ achievement









#### Understand process requirements, ensure process implementation

by the operators ar	nd h	nelpers
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#### **Analytical Thinking**

The user/individual on the job needs to know and understand how to:

- SB6. break the problem into smaller issues and tasks to arrive at a solution
- SB7. understand inter process relationship and establish relationship between various parts of the problem
- SB8. leverage experience to find effective solutions to problems
- SB9. use basic analytical tools to arrive at solutions

#### **Plan and Organize**

The user/individual on the job needs to know and understand how to:

- SB10. plan, organize and prioritize the work order and jobs received from the production manager
- SB11. manage the schedule plan for the operators and helpers on the line/shift
- SB12. validate all process/ equipment manuals so that the final process selected is correct
- SB13. organize information, tools, manuals etc. on the shop floor so that sorting becomes easy
- SB14. reorganize resources on the line/shift in case of change of plans

#### **Judgment and Critical Thinking**

The user/individual on the job needs to know and understand how to:

- SB15. use common sense and make judgments during day to day basis
- SB16. use reasoning skills to identify and resolve problems
- SB17. use intuition to detect any potential problems which could arise during operations

#### **Ownership**

The user/individual on the job needs to know and understand how to:

- SB18. accept additional responsibility for self and the team
- SB19. encourage self and other to take greater responsibilities
- SB20. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB21. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### **Team Work**

The user/individual on the job needs to know and understand how to:

- SB22. motivate and provide support for the team on the shop floor
- SB23. encourage collaboration between team members
- SB24. resolve team issues and grievances to manage conflicts within the team
- SB25. create an environment of approachability, trust and openness within the
- SB26. ensure role clarity for all operators and helpers on the line/shift
- SB27. escalate any team related issues to the concerned person at the right time

#### **Quality Consciousness**









# Understand process requirements, ensure process implementation

The user/individual on the job needs to know and understand how to:		
SB28. identify defective parts in the manufacturing line by comparing		
manufactured pieces with the work standard		
SB29. link the defect observed with the overall impact on the performance of		
the component/ automobile		
SB30. support and contribute in monitoring and delivering high quality output		
from self and others		
SB31. train team members on maintaining quality standards set by the		
organization		
Decision making		
The user/individual on the job needs to know and understand how to:		
SB32. use previous experience in resolving problems and taking decisions		
SB33. make timely and independent decisions on the line/shift within the		
boundaries of the delegation matrix of the organization		
boundaries of the delegation matrix of the organization		



NOS Code	ASC/N0013		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	20/11/2013
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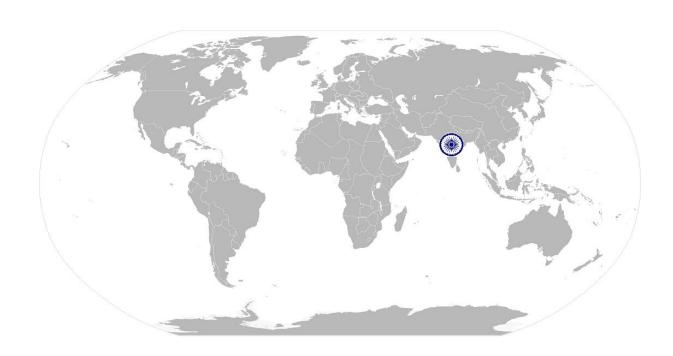






Manage the production related operations of the shift/ line on a day to day basis

# National Occupational Standard



# **Overview**

This unit is about the Supervisor ensuring the effective, efficient and safe production output









Unit Code	ASC /N0014		
Unit Title (Task)	Manage the production related operations of the shift/ line on a day to day basis		
Description	This NOS is about managing production related operations of the shift/line on a day to day basis		
Performance Criteria(PC) w.	<ul> <li>The machining supervisor will be responsible for:</li> <li>Manpower Management</li> <li>Materials Management</li> <li>Supervise production operations</li> <li>Ensure conformance to product and process quality</li> <li>Implementation of initiatives</li> <li>The role holder will be responsible for interacting with manufacturing line, materials management team, maintenance team, quality assurance &amp;quality control, HR/IR, production engineering and production planning &amp; control</li> </ul>		
Element	Performance Criteria		
Manpower Management	PC1. Undertake effective shift planning based on manpower allocation as per the skill matrix and shift handling to place right manpower on the right workstation in coordination with Production In-charge to achieve production targets  PC2. Support Shift In Charge/ Process head/ Shop head is finalizing the shift rosters for the week and month based on the production plan available		
Material Management	PC3. Send inventory requirements to Stores and Purchase department and follow up with stores and purchase to ensure timely receipt of material (Spares, Consumables)  PC4. Ensure that the material and work piece movement on the shop floor conforms to the TAT time prescribed in the SOP/ Work Plans so that production targets are met for the line/ shift		
Supervise Production Operations	PC5. Support the In Charge/ Shop head in fulfilment of the production plan for the shop in a given line/ shift  PC6. Coordinate with various functions like material management, stores, paint shop, assembly line, quality, safety, production planning etc. to ensure communication of required information and resolution of queries  PC7. Responsible for End of Line Inspection under supervision  PC8. Ensure that the operators and helpers have the required tools and equipment at the start of the process  PC9. Facilitate the production runs along with Engineering and Quality function  PC10. Ensure optimal resource utilization(man, machine and material) and streamlining of activities within the shift  PC11. Identify & implement action steps to reduce losses and wastages during shift operation and ensure minimum rejection of components  PC12. Prepare daily and monthly production MIS reports to match actual performance vis-à-vis the targets and report the same to Production Inchart		









	PC13. Verify the production and material movement related data entries in the PC14. system (manual/ERP) for the line/shift and ensure correctness of the PC15. data PC16. Support the In charge/ Engineer/ Shop Head in analysing the various data sheets related to production, maintenance, manpower deployment etc. PC17. Support the maintenance team in finalizing the preventive maintenance schedule for the shop/ line PC18. Support the maintenance function to ensure execution of the maintenance schedules PC19. Ensure shift handover to the next shift supervisor
	PC20. Observe and note the consumption of energy, fuel, steam on the production line and support the engineer in optimization of utilization of factors of production  PC21. Ensure that the operator and helper are using the required Personal Protective Equipment like Goggles, masks, gloves and other PPE's at the time of conducting the painting operation
Conformance to Product and Process Quality	PC22. Conduct incoming quality inspection of material and provide the relevant feedback on the same to the store PC23. Conduct quality inspection of the process parameters, lab parameters and WIP products and provide necessary feedback to the line leaders PC24. Conduct quality inspection of the inished goods and provide the necessary feedback PC25. Conduct quality inspection of the first sample/batch to ensure that the quality of the product produced meet customer requirements PC26. Conduct inspection and analysis of the defects observed in the process and products
Implementation of Initiatives	PC27. Take overall responsibility to ensure adherence to Safety standards by all employees and establish zero accident practice in the section PC28. Implement various business excellence techniques like Kaizen, 5S initiatives, etc
Knowledge and Understan	ding (K)
A. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand: KA1.relevant manufacturing standards and procedures followed in the company in detail KA2.different types of products manufactured by the company KA3.knowledge of functional processes like Procurement, Store management, inventory management, quality management and key contact points for query resolution KA4.quality norms and standards prescribed in the Quality Manual by the organization for painting KA5.5S and Safety norms practiced in the organization
B. Technical Knowledge	The user/individual on the job needs to know and understand: KA6. different types of manufacturing processes KA7. requirement of raw materials used in the process KA8. about tools, jigs and fixtures, their usage and maintenance









Skills (s) [optional]	<ul> <li>KA9. how to operate both in automatic and manual mode</li> <li>KA10. about the various hazards related to various chemicals if used in the processes</li> <li>KA11. different types of defects which may arise due to improper manufacturing</li> <li>KA12. basic Arithmetic and calculation methods</li> <li>KA13. ability to visualize the final product output and hence decide on the key steps to be followed</li> <li>KA14. about the hazards involved in the process operations</li> <li>KA15. about handling of electrical equipment and circuits, rectifiers and control panel etc.</li> <li>KA16. metallurgical and chemical properties of the material under usage</li> <li>KA17. how to measure the correct specifications of the output in the terms of thickness, hardness, durability, tightness etc</li> <li>KA18. how to visualize the final product output and hence decide on the parameters of temperature, pressure, current and voltage</li> <li>KA19. various problems solving tools like 7QC, Why Analysis, Brain storming</li> </ul>
A. Core Skills/ Generic	Writing and reading skills
Skills	The user/ individual on the job needs to know and understand how to:  SA1. document information from to manuals, discussion notes, process charts etc.  SA2. create small notes/ work documents/ diagrams for operators and helpers to help them understand the process  SA3. write inter departmental notes/ memos or make suitable entries in the online system  SA4. read equipment manuals and process documents to understand the equipment and processes better  SA5. read internal information memos send by internal customers ( other functions within the organization)  Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to:  SA6. discuss task lists, schedules, and work-loads with the operative team members  SA7. answer the queries raised by the operative team as well as intercompany departments  SA8. effectively communicate with the operators and helpers and make them aware of work expectations, targets, policies, processes etc.  SA9. attentively listen with full attention the queries and grievances raised by the operative team and comprehend the information given by the speaker
B. Professional Skills	Team Leadership  The user/individual on the job needs to know and understand:  SB1. communicate effectively to the team members
	•









### Manage the production related operations of the shift/ line on a day to day basis

- SB2. identify conflicts in the team and try to resolve them at the earliest
- SB3. interact and engage with the team members on a day to day basis
- SB4. counsel and coach the operators and help them resolve issues
- SB5. timely highlight to the management about any good work/ achievement by the operators and helpers

#### **Analytical Thinking**

The user/individual on the job needs to know and understand how to:

- SB6. break the problem into smaller issues and tasks to arrive at a solution
- SB7. understand inter process relationship and establish relationship between various parts of the problem
- SB8. leverage experience to find effective solutions to problems
- SB9. use basic analytical tools to arrive at solutions

#### **Plan and Organize**

The user/individual on the job needs to know and understand how to:

- SB10. plan, organize and prioritize the work order and jobs received from the production manager
- SB11. manage the schedule plan for the operators and helpers on the line/shift
- SB12. validate all process/ equipment manuals so that the final process
- SB13. selected is correct
- SB14. organize information, tools, and huals etc. on the shop floor so that sorting becomes easy
- SB15. reorganize resources on the line/shift in case of change of plans

#### **Judgment and Critical Thinking**

The user/individual on the job needs to know and understand how to:

- SB16. use common sense and make judgments during day to day basis
- SB17. use reasoning skills to identify and resolve problems
- SB18. use intuition to detect any potential problems which could arise during operations

#### **Ownership**

The user/individual on the job needs to know and understand how to:

- SB19. accept additional responsibility for self and the team
- SB20. encourage self and other to take greater responsibilities
- SB21. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB22. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### **Team Work**

The user/individual on the job needs to know and understand how to:

- SB23. motivate and provide support for the team on the shop floor
- SB24. encourage collaboration between team members
- SB25. resolve team issues and grievances to manage conflicts within the
- SB26. create an environment of approachability, trust and openness within









the team		
SB27. ensure role clarity for all operators and helpers on the line/shift		
SB28. escalate any team related issues to the concerned person at the right		
time		
Quality Consciousness		
The user/individual on the job needs to know and understand how to:		
SB29. identify defective parts in the manufacturing line by comparing		
manufactured pieces with the work standard		
SB30. link the defect observed with the overall impact on the performance		
of the component/ automobile		
SB31. support and contribute in monitoring and delivering high quality		
output from self and others		
SB32. train team members on maintaining quality standards set by the		
organization		
Decision making		
The user/individual on the job needs to know and understand how to:		
SB33. use previous experience in resolving problems and taking decisions		
SB34. make timely and independent decisions on the line/shift within the		
boundaries of the delegation matrix of the organization		











Manage the production related operations of the shift/ line on a day to day basis

# **NOS Version Control**

NOS Code	ASC/N0014		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	20/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	28/12/2013
Occupation	Machining	Next review date	Under revision expected date of revised version 31-Dec-15





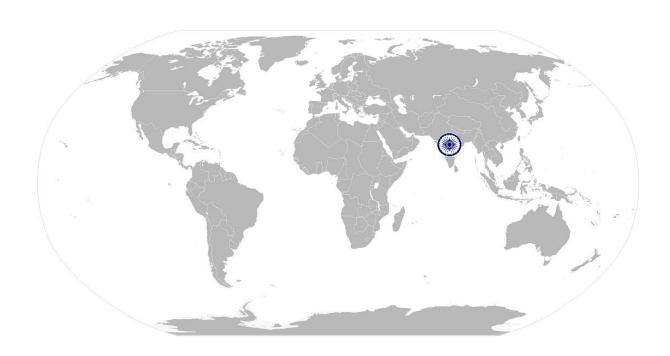






Manage the team on the line/shift on a day to day basis

# National Occupational Standard



# **Overview**

This unit is about effective management of the team of operators and helpers for day to day operations in the line/ shift









# Manage the team on the line/ shift on a day to day basis

Unit Code	ASC /N0015		
Unit Title (Task)	Manage the team on the line/ shift on a day to day basis		
Description	This NOS is about managing the team of operatives and helpers on day to day basis, ensuring their shift deployment, motivating them by involving them in various engagement initiatives at the shop floor, helping them improve the skills levels and managing their grievances in the best possible manner in order to maximize the people productivity at the shop floor		
Scope	<ul> <li>The machining supervisor will be responsible for:</li> <li>Engaging the shop floor work force through employee communication and employee engagement</li> <li>Support the shift in charge in finalizing manpower deployment</li> <li>Employee performance measurement and employee development</li> <li>Grievance management for operators and helpers</li> <li>The role holder will be responsible for interacting with manufacturing line, materials management team, maintenance team, quality assurance &amp; quality control, HR/IR, production engineering and production planning &amp; control</li> </ul>		
Performance Criteria(PC) w.	r.t. the Scope		
Element	Performance Criteria		
Engaging the shop floor work force through	PC1. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis PC2. Ensure that the operators are aware of the production targets and the timelines required to process a work order as finalized in the production plan PC3. Involve operators and helpers for the daily floor meeting/ morning meetings/ staff meetings to communicate information intended for them PC4. Ensure communication to line operators/ helpers on any changes in policies/ processes by the organization through required verbal/ written mechanisms		
employee communication and employee engagement	<ul> <li>PC5. Ensure participation of employees in various engagement initiatives organized at the plant and other place by the organization to increase morale</li> <li>PC6. Involve operators and helpers in Quality Circles, TQM &amp; Kaizen meets, Brainstorming sessions, safety drills etc. to increase their involvement in manufacturing operations</li> <li>PC7. Ensure availability of tea, snacks, drinking water and basic hygiene facilities at the shop floor for the operative workforce</li> <li>PC8. Escalate issues to Shift In Charges/ concerned staff in case of any issue related to operative deployment and engagement</li> </ul>		
Support the Shift In Charge in finalizing manpower deployment	PC9. Support the Shift In Charges in finalizing the shift planning and manpower deployment for the shift/ line as per the proposed production plan PC10.Support the Shift In Charge/ Production Manager is creating week wise		









# Manage the team on the line/ shift on a day to day basis

	shift rosters for the shift/ line manpower and ensure rotation of manpower as per the organizational norms and guidelines PC11.Maintain the information on leaves/ IN Out time keeping and shift/ line overtime for the operatives and helpers and share the information with the concerned as and when required PC12.Support the Shift In Charge/ Production Manager in identifying skilled manpower and updation of the Skill Matrix/ Skill Chart for the shift/ line/ process area PC13.Ensure identification and deployment of right skilled people at the right places on the line/ process area		
Employee Performance Measurement and Employee Development	PC14.Ensure that all the operative manpower is aware of the production targets, production plan and daily productivity targets  PC15.Track the daily performance of the operators and helpers during the shift and note the achievement levels in a manual register/ online IT enabled system  PC16.Provide feedback to the operators and helper in case of any process deviation observed by the supervisor  PC17.Provide feedback to Shift In Charges/ Production Managers pertaining to performance appraisals of operators and helpers  PC18.Ensure that the operatives are trained and are aware of the processes which need to be followed on the shop floor during the production process  PC19.Support the Shift In Charges/ Production Managers/ Training team in training of entry level operators and helpers in the plant  PC20.Share knowledge of processes, inputs and outputs with the operators to enhance their skill levels  PC21.Other than technical trainings, support the team in delivering trainings related to quality and safety for the operators and helpers  PC22.Ensure identification of training needs, training budget, CAPA etc.		
Grievance Management for Operators and Helpers	PC23.In case the operating staff has any queries, ensure that the queries are resolved either by self or escalated to the concerned person PC24.Listen to issues related to workmen problems/ work men grievances/ Complaints/ Personal Problems etc. for the operators and helpers PC25.Resolve issues which are under the purview of the supervisor and escalate the ones which need higher intervention to the concerned team PC26.Counsel employees for any work related issues or any personal problems highlighted by the employee		
Knowledge and Understanding (K)			
A. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand: KA1. relevant HR Policies and Processes followed by the organization KA2. different types of products manufactured by the company KA3. knowledge of functional processes like Procurement, Store management, inventory management, quality management and key contact points for query resolution KA4. 5S and Safety norms practiced in the organization		









# Manage the team on the line/ shift on a day to day basis

A. Core Skills/ Generic Skills  The user/ individual on the job needs to know are SA1. document information from the manuals, docharts etc. SA2. create small notes/ work documents/ diagrateleps to help them understand the process. SA3. write inter departmental notes/ memos or online system SA4. read equipment manuals and processes better SA5. read internal information memorisend by infunctions within the organization)  Oral Communication (Listening and Speaking skills)  The user/individual on the job needs to know and SA6. discuss task lists, schedules, and work-load members SA7. answer the queries raised by the operative intercompany departments SA8. effectively communicate with the operator aware of work expectations, targets, policies SA9. attentively listen with full attention the queries raised to know the intercompany department when the operative team and comprehend the intercompany department of work expectations, targets, policies SA9. attentively listen with full attention the queries raised by the operative team and comprehend the intercompany department of work expectations, targets, policies SA9. attentively listen with full attention the queries raised by the operative team and comprehend the intercompany department of work expectations, targets, policies says.	l understand:  le in the organization  y Analysis, Brain storming  practiced by the organization  ning records and sharing  mat  nes
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	ams for operators and as make suitable entries in the ments to understand the ternal customers ( other with the operative team as well as and helpers and make them as, processes etc. ries and grievances raised by
speaker  B. Professional Skills Team Leadership	
The user/individual on the job needs to know and SB1. communicate effectively to the team mem SB2. identify conflicts in the team and try to results. SB3. interact and engage with the team member SB4. counsel and coach the operators and help to SB5. timely highlight to the management about by the operators and helpers  Analytical Thinking	ers Ive them at the earliest s on a day to day basis nem resolve issues









#### Manage the team on the line/ shift on a day to day basis

The user/individual on the job needs to know and understand how to:

- SB6. break the problem into smaller issues and tasks to arrive at a solution
- SB7. understand inter process relationship and establish relationship between various parts of the problem
- SB8. leverage experience to find effective solutions to problems
- SB9. use basic analytical tools to arrive at solutions

#### **Plan and Organize**

The user/individual on the job needs to know and understand how to:

- SB10. plan, organize and prioritize the work order and jobs received from the production manager
- SB11. manage the schedule plan for the operators and helpers on the line/shift
- SB12. validate all process/ equipment manuals so that the final process selected is correct
- SB13. organize information, tools, manuals etc. on the shop floor so that sorting becomes easy
- SB14. reorganize resources on the line/shift in case of change of plans

#### **Judgment and Critical Thinking**

The user/individual on the job needs to know and understand how to:

- SB15. use common sense and make judgments during day to day basis
- SB16. use reasoning skills to identify and resolve problems
- SB17. use intuition to detect any potential problems which could arise during operations

#### **Ownership**

The user/individual on the job needs to know and understand how to:

- SB18. accept additional responsibility for self and the team
- SB19. encourage self and other to take greater responsibilities
- SB20. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB21. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### Team Work

The user/individual on the job needs to know and understand how to:

- SB22. motivate and provide support for the team on the shop floor
- SB23. encourage collaboration between team members
- SB24. resolve team issues and grievances to manage conflicts within the team
- SB25. create an environment of approachability, trust and openness within the team
- SB26. ensure role clarity for all operators and helpers on the line/shift
- SB27. escalate any team related issues to the concerned person at the right time

#### **Quality Consciousness**

The user/individual on the job needs to know and understand how to: SB28. identify defective parts in the manufacturing line by comparing









# Manage the team on the line/ shift on a day to day basis

SB29. manufactured pieces with the work standard SB30. link the defect observed with the overall impact on the performance of the component/ automobile SB31. support and contribute in monitoring and delivering high quality output from self and others
SB32. train team members on maintaining quality standards set by the organization  Decision making
The user/individual on the job needs to know and understand how to:  SB33. use previous experience in resolving problems and taking decisions SB34. make timely and independent decisions on the line/ shift within the boundaries of the delegation matrix of the organization

# **NOS Version Control**

NOS Code	ASC/N0015		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	20/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	28/12/2013
Occupation	Machining	Next review date	Under revision expected date of revised version 31-Dec-15



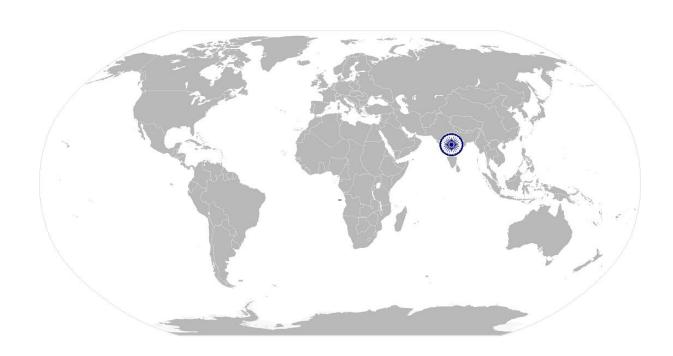






Maintain a Safe and Healthy working environment

# National Occupational Standard



# **Overview**

This unit is about maintaining a Safe and Healthy working environment









# Maintain a Safe and Healthy working environment

Unit Code	ASC/N0006	
Unit Title		
(Task)	National and health wealth and an income	
Description	Maintain a safe and healthy working environment  This NOS is about creating a Safe and Healthy work place, adhering to the	
Description	safety guidelines in the working area, following practices which are not	
	impacting the environment in a negative manner and training team	
	members on health and safety related issues	
Scope	The machining supervisor will be responsible for:	
	Identifying and reporting the risks identified	
	Create and sustain a safe, clean and environment friendly work	
	place	
	The role holder will be responsible for interacting with manufacturing	
	line, materials management team, maintenance team, quality assurance	
	& quality control, HR/IR, production engineering and production	
	planning & control	
Performance Criteria (PC) w.r.t.	the Scope	
Element	Performance Criteria	
Identify and report the risks	PC1. Identify activities which can cause potential injury through sharp	
identified	objects, burns, fall, electricity gas leakages, radiation, poisonous	
	fumes, chemicals ,loud noise	
	PC2. Identify areas in the plant which are potentially hazardous/	
	unhygienic in nature	
	PC3. Conduct regular checks on machine health to identify potential	
	hazards due to wear and tear of machine	
	PC4. Ensure that all equipment are tested of safety conformance as per the cycle/ timelines identified in the organization	
	PC5. Inform the shop head and the safety team about the potential	
	risks identified in the processes, workplace area/ layout,	
	material	
	used, malfunctioning of safety related equipment etc.	
	PC6. Inform the maintenance team about machine breakdowns,	
	damages which can potentially harm man/ machine during	
	operations and analyse their defects to prevent any future	
	damage to men/ machine	
	PC7. Ensure that all risk involving and hazardous areas near the work	
	place are marked/ tagged in order to caution the users of the	
	work area/ machinery	
	PC8. Create awareness amongst other by sharing information on the	
	identified risks. Ensure that periodic awareness sessions are	
	conducted for the helpers and operatives to make them aware	
Constant and sustain Cofe	of the risks identified	
Create and sustain a Safe, clean and environment	PC9. Support the Safety team in risk identification and creation of a	
	risk mitigation plan	
friendly work place	PC10. Train team members on safety and health related issues	









# Maintain a Safe and Healthy working environment

	PC11. Ensure that all team members operate the machine using the recommended Personal Protective Equipment (PPE) and also ensure self-usage of the required PPEs  PC12. Ensure that all operatives follow the instructions given on the equipment manual describing the operating process of the equipment to prevent any hazard  PC13. Ensure that all team members follow the Safety, Health and Environment related practices developed by the organization  PC14. Ensure that a clean and safe working environment near the work place is maintained and that there is no spillage of chemicals, production waste, oil, solvents etc. in the working area  PC15. Ensure that the first aid safety kit at the work place/ shop floor contains the requisite items to respond to minor injuries. Also may sure that the operatives and helpers are made aware of these items and their usage  PC16. Ensure that a documented record of all minor and major injuries is kept and updated on the shop floor  PC17. Ensure that the waste disposal is done in the designated area and manner as per organization SOP  PC18. Attend all safety and fire drills to be self-aware of safety hazards and preventive techniques and ensure that the team participate in all the required safety and fire drills  PC19. Participate in all safety related initiatives like Safety Committee participations, Safety Day Celebrations etc.  PC20. Maintain high standards of personal hygiene at the work place  PC21. Ensure that any activity performed by the team members which may negatively impact their health and productivity is immediately brought to notice by the supervisor  PC22. Periodically counsel and train employees on good health and
	safe working practices.
	PC23. Inform the medical officer/ HR in case of self or an employee's illness of contagious nature so that preventive
Knowledge and Understanding (	actions can be planned for others  K)w r t the scope
Element	Knowledge and Understanding
A. Organizational	The user/individual on the job needs to know and understand:
Context (Knowledge of the	KA1. relevant standards, procedures and policies related to Health,
company / organization and	Safety and Environment followed in the company
its processes)	KA2. emergency handling procedures & hierarchy for escalation
B. Technical Knowledge	The user/individual on the job needs to know and understand:
	KB1. basic knowledge of Safety procedures( fire fighting, first aid)
	within the organization
	KB2. knowledge of various types of PPEs and their usage KB3. basic knowledge of risks/hazards associated with each
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# Maintain a Safe and Healthy working environment

Skills (S)w.r.t. the scope  Element Skill  A. Core Skills/ Generic Skills  The Skills Skills  Rea The Skills	occupation in the organization  B4. how to safely operate various tools and machines and risks associated with the tools/ equipment  B5. knowledge of personal hygiene and how an individual an contribute towards creating a highly safe and clean working environment  IIS  iting Skills  e user/ individual on the job needs to know and understand how to:  A1. write basic level notes and observations  A2. note down observations (if any) related to the process  A3. write information documents to internal departments/ internal teams  adding Skills  e user/individual on the job needs to know and understand how to:  A4. read safety instructions put up across the plant premises  A5. read safety precautions mentioned in equipment manuals and	
Skills (S)w.r.t. the scope  Element Skill  A. Core Skills/ Generic Skills  The Skills Skills  Rea The Skills	associated with the tools/ equipment  B5. knowledge of personal hygiene and how an individual an contribute towards creating a highly safe and clean working environment  Ils  iting Skills  e user/ individual on the job needs to know and understand how to:  A1. write basic level notes and observations  A2. note down observations (if any) related to the process  A3. write information documents to internal departments/ internal teams  adding Skills  e user/individual on the job needs to know and understand how to:  A4. read safety instructions put up across the plant premises	
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S,	A4. read safety instructions put up across the plant premises	
S.		
	AS Tead Salely precautions mentioned in equipment manuals and	
2	panels to understand the potential risks associated	
Ora	al Communication (Listening and Speaking skills)	
	e user/individual on the job needs to know and understand how to:  A6. effectively communicate information to team members	
	A7. Informemployees in the plant and concerned functions about	
	events, incidents & potential risks observed related to Safety,	
Hea	Health and Environment.	
SA	SA8. question the process head/ safety team in order to understand	
	ne safety related issues	
Si	A9. attentively listen with full attention and comprehend the	
	information given by the speaker during safety drills and training	
D. Duefossional Skills	programs	
B. Professional Skills Jud	gmental Thinking	
	e user/individual on the job needs to know and understand how to:	
	B1. use common sense and make judgments during day to day basis	
	B2. use reasoning skills to identify and resolve basic problems	
	suasion skills e user/ individual on the jobs needs to know and understand how to:	
	B3. persuade team members to wear Personal Protective Equipment	
	as per requirement	
SI	B4. ensure that the team understands the importance of using	
	various machines and equipment without creating any risk to	
	human/ machine	
	B5. train team members on various risks identified	
Ana		
The	alytical Thinking	
Ana	RS - train team members on various risks identified	









# Maintain a Safe and Healthy working environment

SB6. break the problem into smaller issues and tasks to arrive at a
solution
SB7. understand inter process relationship and establish relationship
between various parts of the problem
SB8. leverage experience to find effective solutions to problems
SB9. use basic analytical tools to arrive at solutions

# **NOS Version Control**

NOS Code	ASC/N0006		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	20/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	28/12/2013
Occupation	Machining	Next review date	Under revision expected date of revised version 31-Dec-15





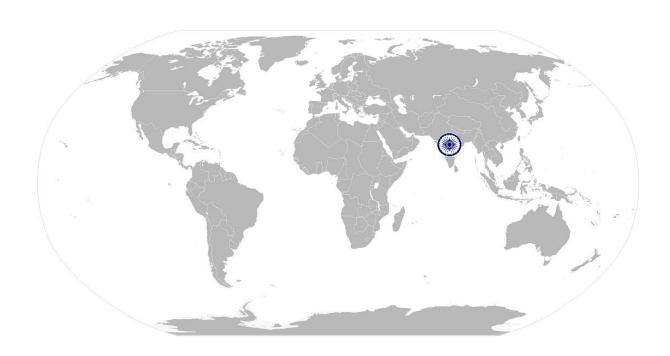






Ensure implementation of 5S activities at the shop floor and the office area

# National Occupational Standard



# **Overview**

This unit is about the implementing the various principles of 5S and ensure that the given guidelines are followed to ensure a clean and efficient working environment in the organization









# Ensure implementation of 5S activities at the shop floor and the office area

Unit Code	ASC/N0022	
Unit Title (Task)	Ensure implementation of 5S activities at the shop floor & the office area	
Description	This NOS is about overseeing the implementation of all 5 S activities both at the shop floor and the office area by the team members and training the team in implementation of the 5S principles	
Scope	The individual needs to  Ensure sorting, streamlining/ organizing, storage and documentation, systematic cleaning, standardization and sustenanceacross the plant and office premises of the organization as given in the organization guidelines	
Performance Criteria (PC) w.i Element	Performance Criteria	
Ensure proper sorting of items at the work place	<ul> <li>PC1. Ensure all recyclable materials are put in designated containers</li> <li>PC2. Ensure no Tools, fixtures &amp; jigs are lying on workstations unless in use and no un-necessary items is lying on workbenches or work surfaces unless in use</li> <li>PC3. Ensure that the operators and other team members are segregating the waste in hazardous/ Non Hazardous waste as per the sorting work instructions</li> <li>PC4. Ensure that all the operators are following the technique of waste disposal and waste storage in the designated bins</li> <li>PC5. Segregate the items which are labeled at red tag items for the process area and keep them in the correct places</li> <li>PC6. Ensure that all the tools/ equipment/ fasteners/ spare parts are arranged as per specifications/ utility into proper trays, cabinets, lockers as mentioned in the 5S guidelines/ work instructions</li> <li>PC7. Check for return of any type of extra material and tools to the designated sections and make sure that no additional material/ tool is lying near the work area</li> </ul>	
	PC8. Oversee removal of unnecessary equipment, storage, furniture, unneeded inventory, supplies, parts and material PC9. Ensure that areas of material storage areas are not overflowing PC10. Ensure proper stacking and storage of the various types of boxes and containers as per the size/ utility to avoid any fall of items/ breakage and also enable easy sorting when required	
Ensure proper documentation and storage	PC11. Ensure that the team follows the given instructions and checks for labelling of fluids, oils. lubricants, solvents, chemicals etc. and	
- streamlining & organizing	proper storage of the same to avoid spillage, leakage, fire etc.	
the workplace	PC12. Make sure that all material and tools are stored in the designated places and in the manner indicated in the 5S instructions PC13. Ensure that organizing the workplace takes place with due	
	considerations to the principles of wasted motions, ergonomics,	









## Ensure implementation of 5S activities at the shop floor and the office area

	work & method study .
Ensure cleaning of self and the work place	PC14. Ensure that the area has floors swept, machinery clean and is generally neat and tidy. In case of cleaning, ensure that correct displays are maintained on the floor which indicate potential safety hazards  PC15. Ensure workbenches and work surfaces are clean and in good condition  PC16. Ensure adherence to the cleaning schedule for the lighting system to ensure proper illumination  PC17. Ensure self-cleanliness - clean uniform, clean shoes, clean gloves, clean helmets, personal hygiene
Ensure standardization	PC18. Ensure that daily cleaning standards and schedules to create a clean working environment are followed across the plant PC19. Oversee that various cleaning and organizing tasks have been developed and assigned for the work area PC20. Ensure logical and user friendly documentation and file management for all activities across the plant and create guidelines around standardization of processes PC21. Ensure timely creation and sharing of the 5S checklists PC22. Ensure that the 5S manual are available as per the timelines
Ensure sustenance	PC23. Ensure team cooperation during the audit of 5 S activities PC24. Ensure that workmen are periodically trained to address challenges related to 5S PC25. Participate actively in employee work groups on 5S and encourage team members for active participation PC26. Oversee that the staff/operators are trained and fully understand 5s procedures PC27. Ensure that all the guidelines for What to do and What not to do to build sustainability in 5S are mentioned in the 5S check lists/work instructions and are easily searchable PC28. Ensure continuous training of the team members on 5S in order to increase their awareness and support implementation PC29. Ensure that all visual controls, notice boards, symbols etc. at the manufacturing place are created, working and are put up as per the requirement
Knowledge and Understanding	
Element	Knowledge and Understanding
C. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand:  KA3. relevant standards, procedures and policies related to 5S followed in the company









## Ensure implementation of 5S activities at the shop floor and the office area

D. Technical Knowledge  Skills (S)w.r.t. the scope	The user/individual on the job needs to:  KB6. have basic knowledge of 5S procedures  KB7. know various types 5s practices followed in various areas  KB8. understand the 5S checklists provided in the department/ team  KB9. have skills to identify useful & non useful items  KB10. have knowledge of labels, signs & colours used as indicators  KB11. Have knowledge on how to sort and store various types of tools, equipment, material etc.  KB12. know, how to identify various types of waste products  KB13. understand the impact of waste/ dirt/ dust/unwanted substances on the process/ environment/ machinery/ human body  KB14. have knowledge of best and environment protective ways of cleaning & waste disposal  KB15. understand the importance of standardization in processes  KB16. understand the importance of sustainability in 5S  KB17. have knowledge of TQM process  KB18. have knowledge of various materials and storage norms  KB19. understand visual controls, symbols, graphs etc.
Element	Skills
A. Core Skills/ Generic Skills	Writing Skills  The user/ individual on the job needs to know and understand how to:     SA10. write basic level notes and observations     SA11. note down observations (if any) related to the process     SA12. write information documents to internal departments/ internal teams  Reading Skills  The user/individual on the job needs to know and understand how to:     SA13. read 5S instructions put up across the plant premises  Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to:  SA14. effectively communicate information to team members inform employees in the plant and concerned functions about 5S  SA15. question the process head in order to understand the 5S related issues  SA16. attentively listen with full attention and comprehend the information given by the speaker during 5S training programs
B. Professional Skills	Judgmental Thinking  The user/individual on the job needs to know and understand how to: SB10. use common sense and make judgments during day to day basis SB11. use reasoning skills to identify and resolve basic problems using









## Ensure implementation of 5S activities at the shop floor and the office area

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Persuasion
The user/ individual on the jobs needs to know and understand how to:
SB12. persuade team members to follow 5 S
SB13. ensure that the team members understand the importance of
using 5 S tool
Creativity
The user/individual on the job needs to know and understand how to:
SB14. use innovative skills to perform and manage 5 S activities at the work desk and the shop floor
SB15. exhibit inquisitive behaviour to seek feedback and question on
the existing set patterns of work emerge, techniques in CA/CI
around 5 S work practices
Self –Discipline
The user/individual on the job needs to know and understand how to:
SB16. do what is right, not what is a popular practice
SB17. follow shop floor rules& regulations and avoid deviations
SB18. lead by example in the plant premises while performing activities
related to 5S
SB19. ensure self-cleanliness on a daily basis
SB20. demonstrate the will to keep the work area in a clean and orderly
manner
Ownership
The user/individual on the job needs to know and understand how to:
SB21. accept additional responsibility for self and the team
SB22. encourage self and other to take greater responsibilities for
managing 5S
SB23. identify obstacles and bottlenecks in the process and find basic
level solutions for removing these obstacles
Decision making
The user/individual on the job needs to know and understand how to:
SB24. use previous experience in resolving problems and taking
decisions
SB25. make timely and independent decisions on the line/ shift within
the boundaries of the delegation matrix of the organization
and additional or the delegation matrix of the organization





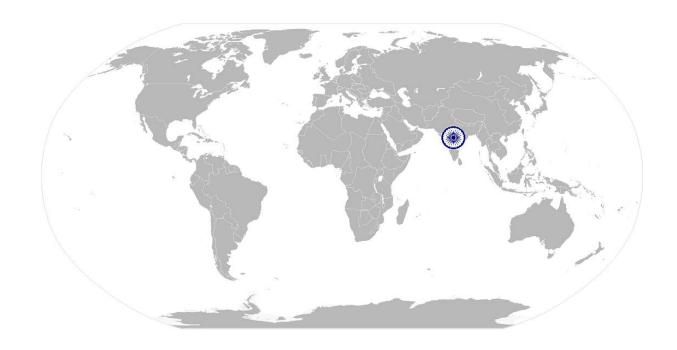




#### Ensure implementation of 5S activities at the shop floor and the office area

# **NOS Version Control**

NOS Code	ASC/N0022		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	1/03/2014
Industry Sub-sector	Manufacturing/ R&D	Last reviewed on	15/03/2014
Occupation	Machining	Next review date	Under revision expected date of revised version 31-Dec-15











## **Criteria for assessment of Trainees**

JOB ROLE	Machine shop supervisor
Qualification Pack	ASC/Q 3505
No. Of NOS	1 Role specific ,5 generic

Assessment criteria	Marks Allocation		ocation
	Theory	Viva	Practical
Supervise and manage different pre, actual and post machining operations			
PC1. Before starting the machining			
operations, help the machining			
understanding of the task at hand  PC2. Ensure that the team members understand and follow all the does and don'ts of the manufacturing process as defined in SOPs/ Work Instructions or defined by supervisors/ master technicians  PC3. Help operator understand the tooling requirements ) fixtures, cutting tools, jigs etc.) and the type of coolant, lubricant			
etc. PC4. Ensure the machine stops are set or guides or programmes as per the specified lengths indicated through scales or work instructions PC5. Assist the Master Machining Technician Program the CNC/ numerically controlled machine as per the work instructions PC6. Ensure that the right material			
	Supervise and manage different pre, actual and post machining operations  PC1. Before starting the machining operations, help the machining operator in understanding of the task at hand  PC2. Ensure that the team members understand and follow all the does and don'ts of the manufacturing process as defined in SOPs/ Work Instructions or defined by supervisors/ master technicians  PC3. Help operator understand the tooling requirements ) fixtures, cutting tools, jigs etc.) and the type of coolant, lubricant etc.  PC4. Ensure the machine stops are set or guides or programmes as per the specified lengths indicated through scales or work instructions  PC5. Assist the Master Machining Technician Program the CNC/ numerically controlled machine as per the work instructions	Supervise and manage different pre, actual and post machining operations  PC1. Before starting the machining operations, help the machining operator in understanding of the task at hand  PC2. Ensure that the team members understand and follow all the does and don'ts of the manufacturing process as defined in SOPs/ Work Instructions or defined by supervisors/ master technicians  PC3. Help operator understand the tooling requirements ) fixtures, cutting tools, jigs etc.) and the type of coolant, lubricant etc.  PC4. Ensure the machine stops are set or guides or programmes as per the specified lengths indicated through scales or work instructions  PC5. Assist the Master Machining Technician Program the CNC/ numerically controlled machine as per the work instructions  PC6. Ensure that the right material	Supervise and manage different pre, actual and post machining operations  PC1. Before starting the machining operations, help the machining operator in understanding of the task at hand  PC2. Ensure that the team members understand and follow all the does and don'ts of the manufacturing process as defined in SOPs/ Work Instructions or defined by supervisors/ master technicians  PC3. Help operator understand the tooling requirements ) fixtures, cutting tools, jigs etc.) and the type of coolant, lubricant etc.  PC4. Ensure the machine stops are set or guides or programmes as per the specified lengths indicated through scales or work instructions  PC5. Assist the Master Machining Technician Program the CNC/ numerically controlled machine as per the work instructions  PC6. Ensure that the right material









	programming the machine as		
	per specified requirements		
	E.g. for Hobbing set the ratio		
	for the rotation of the		
	shafts/spindle which determine		
	the number of teeth made on		
	the work piece		
	PC7. For manual wheel dressing		
	activities for grinding		
	operations ensure proper		
	balancing and dressing before		
	operation		
	PC8. Ensure that the raw material is		
	available for machining		
	operations and the		
	movement of product happens		
	as per route cards etc.		
Monitor/	PC9. Observe machine operations to		
Observe /	detect defects in the component		
Record	manufactured		
	PC10. Observe the machine operations		
machining	for any malfunctions and		
operations	immediately inform the		
	maintenance team of any		
	malfunction observed to prevent		
	damage to the machining		
	equipment/ output product		
	PC11. Ensure recording operational data		
	is being done such as pressure		
	readings, length of strokes, feed		
	rates, speed etc. in the formats		
	specified		
	PC12. Ensure tool replacement as per		
	recommended tool life in no. of		
	pieces	35	30
Ensure	PC13. Ensure that the machine is		
completion of	maintained as per proper		
all post	operational condition/ daily		
machining	maintenance check		
activities	PC14. Ensure removal of chips is		
activities	completed by the operator from		
	different machine areas and		
	dispose of scrap or waste material		
	into the disposal area in		
	accordance with the company	35	30









		1	,	
	policies and environmental			
	regulations			
	PC15. Perform minor repairs and			
	adjustments to the machine and			
	notify maintenance team when			
	major service/ repair is required			
	, , , , , , , , , , , , , , , , , , , ,			
	PC16. Ensure all de-burring processes are			
	complete throughthe use of the			
	correct tool to remove the extra			
	burrs, sharp edges, rust and chips			
	from the metal surface			
	PC17. Ensure that the operator is using			
	devices like micrometers, vernier			
	calipers, gauges, rulers and any			
	other inspection equipment for			
	measuring specifications with valid			
	calibration status			
	PC18. Ensure that calibration points are			
	•			
	sent to the in-house agencies/			
	external as applicable			
	PC19. Ensure changing different worn			
	machine accessories, such as			
	cutting/ grinding/ broaching/			
	hobbing tools (as per tool life			
	listed, recommended) other hand			
	tools			
	Sub Total			
		105	105	90
ASC/N0013	Understand process requirements,			
	ensure process implementation			
	PC1. Display detailed			
	understanding of all the requisite			
	processes to be adopted for			
	completing the work order through			
	reading the process manuals/ Work Instructions/Standard Operating			
Understanding all	Procedures for the production job			
the requisite	PC2. Share knowledge of processes, inputs			
processes in detail	and outputs with the operators to			
and ensuring	enhance their skill levels			
implementation	PC3. Ensure the various SOW/WI created			
	by the master technician are displayed			
	and understood at each and every			
	work station			
	PC4. Maintain work flow by monitoring			
1	steps of the processes, setting	1	20	15









	variables, observing control points		
	and equipment		
	PC5. Support in defining detailed processes		
	for each step and line		
	PC6. Monitor various process parameters		
	on a regular basis and ensure		
	compliance to agreed standards (e.g.		
	ambient air quality, stack monitoring,		
	water quality monitoring etc.)		
	PC7. Ensuring recording and reporting		
	procedures and systems are in place		
	PC8. Facilitating corrections to		
	malfunctions within process control		
	points		
	PC9. Ensure 5S implementation in the		
	production line by analysing possible		
	areas of systems and process		
	improvements and ensure		
	implementation of the recommended		
	measures to address the gaps		
	PC10. Ensure successful implementation of		
	the completed Poka Yoke and kaizen		
	on the running line		
	PC11. Ensure compilation of data of		
	breakdown maintenance and reporting		
	the same to the maintenance team		
	PC12. Conduct random sampling on the		
	incoming quality of material and		
	provide the relevant feedback on the		
	same to the store		
	PC13. Conduct random sampling of the		
Data Analysis	process parameters and WIP products		
Data Allalysis	and provide necessary feedback to the		
	line leaders		
	PC14. Conduct random sampling of the		
	finished goods and provide the		
	necessary feedback		
	PC15. Conduct batch wise product quality		
	check in order to ensure that the		
	quality of the product produced meet		
	customer requirements	15	15
	PC16. Support in ensuring optimum resource		
C	utilization and wastage reduction		
Support and	through process improvements,		
provide basic level	Kaizens, TQM, Poka Yoke etc.		
of inputs for	PC17. Support and provide inputs on		
process	analysis of breakdown trends and		
improvement	current maintenance process to		
initiatives	identify areas for improvement to		
	achieve cost savings and reduce	1.7	1.5
	breakdown timing	15	15









	PC18. Identify trends and action points for			
	machining as when they get			
	unfavourable			
	PC19. Identify areas of improvement in the			
	existing processes/systems and take			
	counter measures to adhere to the			
	identified Kaizens			
	PC20. Support the master technician in			
	sharing inputs from the line for various Poka Yoke , kaizen activities			
	PC21. Encourage team members/ operators			
	to suggest quality improvement			
	measures through suggestion schemes,			
	evaluate feasibility of the ideas and			
	discuss their implementation with			
	seniors			
	PC22. Support in analysing internal &			
	external rejection data, planning and			
	ensuring implementation of the			
	corrective measures			
	Sub Total			
		50	50	45
ASC/N0014	Manage the production related			
	operations of the shift/ line on a day to			
	day basis			
	PC1. Undertake effective shift			
l	planning based on manpower			
	allocation as per the skill matrix and			
l	shift handling to place right			
	manpower on the right workstation in			
Manpower	coordination with Production In-			
Management	charge to achieve production targets			
	PC2. Support Shift In Charge/ Process			
	head/ Shop head is finalizing the shift			
	rosters for the week and month based		20	1.5
	on the production plan available		20	15
	PC3. Send inventory requirements to Stores			
	and Purchase department and follow			
	up with stores and purchase to ensure			
	timely receipt of material (Spares,			
Material	Consumables)			
Management	PC4. Ensure that the material and work			
3	piece movement on the shop floor			
	conforms to the TAT time prescribed			
	in the SOP/ Work Plans so that			
	production targets are met for the line/		20	1.5
	shift		20	15
	PC5. Support the In Charge/ Shop head in	Ī	ĺ	1
Supervise				
Supervise Production	fulfilment of the production plan for			
•			20	15









	material management, stores, paint		
	shop, assembly line, quality, safety,		
	production planning etc. to ensure		
	communication of required		
	information and resolution of queries		
PC7.	Responsible for End of Line		
	Inspection under supervision		
PC8.	Ensure that the operators and helpers		
	have the required tools and equipment		
	at the start of the process		
PC9.	Facilitate the production runs along		
	with Engineering and Quality function		
PC10	Ensure optimal resource		
	utilization(man, machine and		
	material) and streamlining of activities		
	within the shift		
PC11	Identify & implement action steps to		
	reduce losses and wastages during		
	shift operation and ensure minimum		
DC12	rejection of components		
PC12	Prepare daily and monthly production		
	MIS reports to match actual		
	performance vis-à-vis the targets and report the same to Production In-chart		
DC13	Verify the production and material		
FC13	movement related data entries in the		
PC14			
1014	shift and ensure correctness of the		
PC15	data		
	Support the In charge/ Engineer/ Shop		
1010	Head in analysing the various data		
	sheets related to production,		
	maintenance, manpower deployment		
	etc.		
PC17	Support the maintenance team in		
	finalizing the preventive maintenance		
	schedule for the shop/ line		
PC18	Support the maintenance function to		
	ensure execution of the maintenance		
	schedules		
PC19	Ensure shift handover to the next shift		
	supervisor		
PC20	Observe and note the consumption of		
	energy, fuel, steam on the		
	production line and support the		
	engineer in optimization of utilization		
	of factors of production		
PC21	Ensure that the operator and helper are		
	using the required Personal Protective		
	Equipment like Goggles, masks,		
	gloves and other PPE's at the time of		









	conducting the painting operation			
Conformance to Product and Process Quality	PC22. Conduct incoming quality inspection of material and provide the relevant feedback on the same to the store PC23. Conduct quality inspection of the process parameters, lab parameters and WIP products and provide necessary feedback to the line leaders PC24. Conduct quality inspection of the finished goods and provide the necessary feedback PC25. Conduct quality inspection of the first sample/batch to ensure that the quality of the product produced meet customer requirements PC26. Conduct inspection and analysis of the			
	defects observed in the process and products		15	15
Implementation of Initiatives	PC27. Take overall responsibility to ensure adherence to Safety standards by all employees and establish zero accident practice in the section  PC28. Implement various business excellence techniques like Kaizen, 5S initiatives, etc		15	15
	Sub Total			
		90	90	75
ASC/N0015	Manage the team on the line/ shift on a day to day basis			
Engaging the shop floor work	PC1. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC2. Ensure that the operators are aware of the production targets			









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	in policies/ processes by the		
	organization through required		
	verbal/ written mechanisms		
	PC5. Ensure participation of employees		
	in various engagement initiatives		
	organized at the plant and other		
	place by the organization to		
	increase morale		
	PC6. Involve operators and helpers in		
	Quality Circles, TQM & Kaizen		
	meets, Brainstorming sessions,		
	safety drills etc. to increase their		
	involvement in manufacturing		
	operations		
	PC7. Ensure availability of tea, snacks,		
	drinking water and basic hygiene		
	facilities at the shop floor for the		
	operative workforce		
	PC8. Escalate issues to Shift In Charges/		
	concerned staff in case of any		
	issue related to operative		
	deployment and engagement		
	PC9. Support the Shift In Charges in		
	· · ·		
	finalizing the shift planning and		
	manpower deployment for the		
	shift/ line as per the proposed		
	production plan		
	PC10.Support the Shift In Charge/		
	Production Manager is creating		
	week wise shift rosters for the		
	shift/ line manpower and ensure		
Support the Shift	rotation of manpower as per the		
In Charge in	organizational norms and		
finalizing	guidelines		
manpower	PC11.Maintain the information on		
deployment	leaves/ IN Out time keeping and		
	shift/ line overtime for the		
	operatives and helpers and share		
	the information with the		
	concerned as and when required		
	PC12.Support the Shift In Charge/		
	Production Manager in identifying		
	skilled manpower and up dation of		
	the Skill Matrix/ Skill Chart for the		
	shift/ line/ process area	10	10









PC13.Ensure identification and	
deployment of right skilled people	
at the right places on the line/	
process area	
PC14.Ensure that all the operative	
manpower is aware of the	
production targets, production	
plan and daily productivity targets	
PC15.Track the daily performance of the	
operators and helpers during the	
shift and note the achievement	
levels in a manual register/ online	
IT enabled system	
PC16.Provide feedback to the operators	
and helper in case of any process	
deviation observed by the	
supervisor	
PC17.Provide feedback to Shift In	
Charges/ Production Managers	
pertaining to performance	
appraisals of operators and	
nployee helpers	
urformance	
PC18.Ensure that the operatives are trained and are aware of the	
nplovee	
processes which need to be	
followed on the shop floor during	
the production process	
PC19.Support the Shift In Charges/	
Production Managers/ Training	
team in training of entry level	
operators and helpers in the plant	
PC20.Share knowledge of processes ,	
inputs and outputs with the	
operators to enhance their skill	
levels	
PC21.Other than technical trainings,	
support the team in delivering	
trainings related to quality and	
safety for the operators and	
helpers	
PC22.Ensure identification of training	
needs, training budget, CAPA etc. 10	10
ievance PC23.In case the operating staff has any	
anagement for queries, ensure that the queries	
perators and are resolved either by self or 10	10









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Helpers	escalated to the concerned person			
	PC24.Listen to issues related to			
	workmen problems/ work men			
	grievances/ Complaints/ Personal			
	Problems etc. for the operators			
	and helpers			
	PC25.Resolve issues which are under the			
	purview of the supervisor and			
	escalate the ones which need			
	higher intervention to the			
	concerned team			
	PC26.Counsel employees for any work			
	related issues or any personal			
	problems highlighted by the			
	employee			
	Sub Total	50	50	45
ASC/ N0006		50	50	45
ASC/ NOOO				
	Maintain a safe and healthy working			
	environment			
Identify and	PC1. Identify activities which can			
report the risks	cause potential injury through			
identified	sharpobjects, burns, fall,			
	electricity, gas leakages, radiation,			
	poisonous			
	fumes, chemicals ,loud noise			
	PC2. Identify areas in the plant			
	which are potentially			
	hazardous/unhygienic in			
	nature			
	PC3. Conduct regular checks on			
	machine health to identify			
	potential hazards due to			
	wear and tear of machine			
	PC4. Ensure that all equipment are			
	tested of safety conformance as			
	per the cycle/ timelines identified			
	in the organization			
	PC5. Inform the shop head and			
	the safety team about the			
	potentialrisks identified in			
	the processes, workplace			
	area/ layout, material			
	used, malfunctioning of			
	safety related equipment		20	15









	etc.
	PC6. Inform the maintenance
	team about machine
	breakdowns, damages which
	can potentially harm man/
	machine during operations
	and analyse their defects to
	prevent any futuredamage to
	men/ machine
	PC7. Ensure that all risk involving
	and hazardous areas near the
	work place are marked/
	tagged in order to caution
	the users of the work area/
	machinery
	PC8. Create awareness amongst
	other by sharing information
	on the identified risks. Ensure
	that periodic awareness
	sessions are conducted for
	the helpers and operatives to make them aware of the risks
Court and materia	identified.
Create and sustain a Safe, clean and	PC9. Support the Safety team in risk
environment	identification and creation of a
friendly work	risk mitigation plan
place	PC10. Train team members on safety
	and health related issues
	PC11. Ensure that all team members
	operate the machine using the
	recommended Personal
	Protective Equipment (PPE) and
	also ensure self-usage of the
	required PPEs
	PC12. Ensure that all operatives follow
	the instructions given on the
	equipment manual describing the
	operating process of the
	equipment to prevent any hazard
	PC13. Ensure that all team members
	follow the Safety, Health and
	Environment related practices
	developed by the organization
	PC14. Ensure that a clean and safe
1	working environment near the 15 15









work	
place is maintained and that there	
is no spillage of chemicals,	
production waste, oil, solvents	
etc. in the working area	
PC15. Ensure that the first aid safety kit	
at the work place/ shop floor	
contains the requisite items to	
respond to minor injuries. Also	
may sure that the operatives and	
helpers are made aware of these	
items and their usage	
PC16. Ensure that a documented record	
of all minor and major injuries is	
kept and updated on the shop	
floor	
PC17. Ensure that the waste disposal is	
done in the designated area and	
manner as per organization SOP	
PC18. Attend all safety and fire drills to	
be self-aware of safety hazards	
and preventive techniques and	
ensure that the team participate	
in all the required safety and fire	
drills	
PC19. Participate in all safety related	
initiatives like Safety Committee	
participations, Safety Day	
Celebrations etc.	
PC20. Maintain high standards of	
personal hygiene at the work	
place	
PC21. Ensure that any activity	
performed by the team members	
which may negatively impact their	
health and productivity is	
immediately brought to notice by	
the supervisor	
PC22. Periodically counsel and train	
employees on good health and	
safe working practices.	
PC23. Inform the medical officer/ HR in	
case of self or an	
employee's illness of contagious	
nature so that preventive	









	actions can be planned for			
	others			
	Sub Total	35	35	30
ASC/N0022				
	Ensure implementation of 5S activities a	ıt		
_	the shop floor & the office area			
Ensure proper sorting of items at	PC1. Ensure all recyclable materials are			
the work place	put in designated containers			
the work place	PC2. Ensure no Tools, fixtures & jigs are			
	lying on workstations unless in use			
	and no un-necessary items is lying			
	on workbenches or work surfaces			
	unless in use	_		
	PC3. Ensure that the operators and othe			
	team members are segregating the waste in hazardous/ Non Hazardous			
	•	5		
	waste as per the sorting work instructions			
	PC4. Ensure that all the operators are			
	following the technique of waste			
	disposal and waste storage in the			
	designated bins			
	PC5. Segregate the items which are			
	labelled at red tag items for the			
	process area and keep them in the			
	correct places			
	PC6. Ensure that all the tools/			
	equipment/ fasteners/ spare parts			
	are arranged as per specifications/			
	utility into proper trays, cabinets,			
	lockers as mentioned in the 5S			
	guidelines/ work instructions			
	PC7. Check for return of any type of extr	·a		
	material and tools to the designate	d		
	sections and make sure that no			
	additional material/tool is lying			
	near the work area			
	PC8. Oversee removal of unnecessary			
	equipment, storage, furniture,			
	unneeded inventory, supplies, parts	S		
	and material			
	PC9. Ensure that areas of material			
	storage areas are not overflowing			









	PC10. Ensure proper stacking and storage
	of the various types of boxes and
	containers as per the size/ utility to
	avoid any fall of items/ breakage
	and also enable easy sorting when
	required
Ensure proper	PC11. Ensure that the team follows the
documentation	given instructions and checks for
and storage –	labelling of fluids, oils. lubricants,
streamlining &	solvents, chemicals etc. and proper
organizing the	storage of the same to avoid
workplace	spillage, leakage, fire etc.
	PC12. Make sure that all material and
	tools are stored in the designated
	places and in the manner indicated
	in the 5S instructions
	PC13. Ensure that organizing the
	workplace takes place with due
	considerations to the principles of
	· · ·
	wasted motions, ergonomics, work
Engues alconing	& method study .
Ensure cleaning of self and the	PC14. Ensure that the area has floors
work place	swept, machinery clean and is
World Place	generally neat and tidy. In case of
	cleaning, ensure that correct
	displays are maintained on the floor
	which indicate potential safety
	hazards
	PC15. Ensure workbenches and work
	surfaces are clean and in good
	condition
	PC16. Ensure adherence to the cleaning
	schedule for the lighting system to
	ensure proper illumination
	PC17. Ensure self-cleanliness - clean
	uniform, clean shoes, clean gloves,
	clean helmets, personal hygiene
Ensure	PC18. Ensure that daily cleaning standards
standardization	and schedules to create a clean
	working environment are followed
	across the plant
	PC19. Oversee that various cleaning and
	organizing tasks have been
	developed and assigned for the
	work area
	workarea









	Total Marks	350	350	300
		20	20	15
	345 1044			
	Sub Total		20	13
	working and are put up as per the requirement		20	15
	manufacturing place are created,			
	notice boards, symbols etc. at the			
	PC29. Ensure that all visual controls,			
	support implementation			
	increase their awareness and			
	team members on 5S in order to			
	PC28. Ensure continuous training of the			
	work instructions and are easily searchable			
	mentioned in the 5S check lists/			
	build sustainability in 5S are			
	What to do and What not to do to			
	PC27. Ensure that all the guidelines for			
	procedures			
	are trained and fully understand 5s			
	PC26. Oversee that the staff/operators			
	participation			
	team members for active			
	work groups on 5S and encourage			
	PC25. Participate actively in employee			
	challenges related to 5S			
	PC24. Ensure that workmen are periodically trained to address			
	audit of 5 S activities			
<b>Ensure sustenance</b>	PC23. Ensure team cooperation during the			
	available as per the timelines			
	PC22. Ensure that the 5S manual are			
	of the 5S checklists			
	PC21. Ensure timely creation and sharing			
	around standardization of processes			
	the plant and create guidelines			
	management for all activities across			
	documentation and file			